



The Deal Anatomy Sheet

Six buckets, any deal. Fill them and your pitch notes assemble themselves below.

1 • THESIS What are you actually buying?

Assets, infrastructure, brand, people. Not the ticker. — — — — —

2 • CATALYST Why now, and what's the window? — — — — —**3 • PRICE** What does the bid actually buy?

And what costs sit on top of it? — — — — —

4 • STACK Who gets paid before you?

Walk the waterfall. Equity is last. — — — — —

5 • RISK What kills it, and how long is the runway? — — — — —**6 • X-FACTOR** What does everyone else miss? — — — — —

E.G. *Spirit: a \$533M bid bought assets, not an airline. Equity was wiped. The X-factor: 44M flyers who could become owners.*

Is the business broken, or just the balance sheet?

Two different problems. Two different price tags.